March   Marc	Organization	T	Name	1		Organization	T	Name	
Description		Managing Executive	ivaitie	TANAKA Hisavoshi	R <sup>®</sup>		Managing Executive	ivalile	SHIBATA Shingo
Montanger   Process   Pr				IANAKA HISAYUSHI					SHIDALA SHILIYO
Security College	33		(Vice)	HAYASHIDA Hiromi				(Deputv)	ZENKOH Hirofumi
			, ,			R&D Planning & Coordination Division		· - P 1 /	YAMAOKA Hiroyasu
Security Company   Compa	Vision Care Materials Division							(Deputy)	KURAZONO Tadanobi
	Personal Care Materials Division			TOGASHI Kazuhiko				(Deputy)	EBATA Hiroki
Description Content	Nonwovens Division			KUSANO Kazuya		(Mitsui Chemicals Singapore R&D Centre)			KANEYOSHI Hiromu
			(Deputy)	KATSUYAMA Hitoshi		Synthetic Chemicals Laboratory			UCHIDA Takashi
Medical distinction Development State on Detailing   Medical distinction Development State on Detailing   Medical distinction Development State on Detailing   Medical distinction Development State on Development Company   Medical distinction Development Development Development Development Development Development Company   Medical distinction Development De	Oral Care Business Division	Executive Officer	(Concurrent)			Polymers & Composite Materials			OTA Seiji
Service Diseased Development Division   Service Diseased Development Diseased Dise			(Deputy)			,			
Bestiant Business Development (1999)   Marcalin, Colorer (1999)   Marcali	(Mitsui Chemicals Agro)		(5 )			<u> </u>	Senior Director		SAKAMOTO Akihiro
Modelly Souther Business Seture	Modical Rusiness Development Division	Senior Director	(Deputy)				Evocutive Officer	(Concurrent)	FUKUI Takayuki
Marrain   County   Marrain   County   Marrain   Marrain   Marrain   County   Marrain   Marrain   Marrain   County   Marrain   Marrain   Marrain   County   Marrain   Marrain   County   Marrain   Marrain   County   Marrain   Marrain   Marrain   County   Marrain   Marrain   Marrain   County   Marrain   Marrain   Marrain   Marrain   County   Marrain   Marrain   Marrain   Marrain   Marrain   Marra	-	Evecutive Officer	(Concurrent)	,			Executive Officer	•	
Marriago Salamons Nortee	Figuring & Coordination Division	Lxecutive Officer	,					(Берису)	UEHARA Yoshikazu
Serior Disclare   Profession			(2 3 6 3 3 7 )			, remain real money, came.			
Senior Dicester	Mobility Solutions Business Sector	Managing Executive		KOMORIYA Atsushi		Intellectual Property Division			YAMAGUCHI Masayosh
Distance   Communic		Officer							
Performance Constructed Division		Senior Director	(Vice)	SAKABA Jun	Pro	oduction & Technology Center	Managing Executive		HOSOMI Yasuhiro
Performance Compound Division   MAMANUSA Case   MAMANUSA Cas	Elastomers Division			MATSUNAGA Shinya			Officer		
Comparison   Com			(Deputy)						MATSUE Kaori
PC concluses Distance	Performance Compound Division		/B : :				Senior Director		KOZUMA Yasuhisa
Minutal Estatutioners Singuisoners   Service Difference   Montage   Minutal Estatutioners Singuisoners   Montage	DD Compositos Divisir :		(Deputy)						SHIMA Yasutaka
Compages Pricerials Business   Senior Director   MORI Minerior   MORI Mineri							Managing Evecutive	(Canalireant)	HOSOMI Vacubica
Development Division   MORE Even   MORE	· · · · · · · · · · · · · · · · · · ·	Senior Director				,	1	(concurrent)	TIOSOMI TASUMITO
Model of Part   Model of Par	'	Schiol Birector		PIORI PIIIICIIIIO			Officer		YASAKA Naoto
Montrol & Coordination Division   Senior Director   Moleculary (Operaty) Ophthesis (Notation and Particular Section (Operative) Ophthesis (Operative) Op	<u> </u>			MORI Ryoii		]			2
Coordination Division   Coor		Senior Director			<u> </u>		<u>l</u>		
CF Solutions Business Sector   Senior Managing   Executive Officer   ABS Shirl			(Deputy)	OOHASHI Koutarou		Fabricated Products Business			KISHINE Masahiro
Decoding   Decoding						Coordination Division			
Semiconnector & Optical Meterols   OktyAMA Takeo   OktyAMA T	ICT Solutions Business Sector	Senior Managing		HIRAHARA Akio					
Dokslan Costings & Engineering Materials Obvision (Deputy) VOSHIRD Horopids MASIAZARA Alegorato Planning & Coordination Division Pla		Executive Officer				Ichihara Works	Executive Officer		ABE Shinji
Coabing & Engineering Materials (Lepuny) VSSHIND Hiropuble (Materials business Division (Lopuny) VSSHIND Hiropuble (Lopuny) VSSHI	·			OKUYAMA Takeo				(Deputy)	KAMATA Kouki
Dision   (Deputy) MSSHIND Hirroysis   New Business Division   Copulty   MSSHIND Hirroysis   Copulty   MSSHIND Hirroysis   Copulty   MSSHIND Hirroysis   Division   Copulty   MSSHIND Hirroysis   Copulty									ISHII Hiroshi
Comparing Resources Division   Comparing Division   Compari			(5 )	,					OKADA Kazunari
Digital Transformation Sector   Managing Executive   OKADA Satoru   OKADA Sator		Eventing Officer	(Deputy)				+		SUEMATSU Kenji
Renning & Coordination Division   OKADA Saloru (Deputy) ARAMIYA Katsumi	,	Executive Officer				Official Works	Executive Officer		TSURUDA Satusiii
Basic & Green Materials Business Sector				<i>'</i>	Die	gital Transformation Sector	Managing Executive		SAMBE Masao
Basic & Green Materials Business Sector Managing Executive Officer COTO Yukinaru Officer COTO Yukinaru Officer COTO Yukinaru (Deputy) NAKAZAWA Osamu ITO Alsumi (Deputy) NAKAZAWA Osamu ITO Alsumi (Deputy) SAKATA Akinoni YOSHIDA Manabu (Deputy) SAKATA Akinoni YOSHIDA Manabu (Deputy) HOIO Tsuyoshi (Deputy) TASLUMI Horishi (Deputy) MANABASI Histori (Deputy) MANABASI Histori (Deputy) MANAMASI HISTORI (Deputy)			(Deputy)			3	1		
Officer  Phenols Division  (Deputy) NAKAZAWA Osamu  PTA & PET Division  (Deputy) NAKAZAWA Osamu  PTA & PET Division  (Deputy) SAKATA Akinori  Industrial Chemicals Division  (Deputy) SAKATA Akinori  (Deputy) HOIO Tsuyoshi  Sustainable Feedstocks Division  (Deputy) HOIO Tsuyoshi  Licensing Division  NAGANO Shinich  (Deputy) TAKEHING Shigeid  (Deputy) MURAMATSU Hisoshi  (Prime Polymer)  Executive Officer  FUJIMOTO Kensuke  (Deputy) MURAMATSU Hisoshi  (Prime Polymer)  Executive Officer  FUJIMOTO Kensuke  (Deputy) INOUE Yoshihisa  New Business Incubation Division  Senior Director  SAIMOTO Yoshihisa  Nagoya Branch  Nagoya Branch  Nagoya Branch  Nagoya Branch  Nagoya Branch  Nagora Branch  Nagora Branch  Fulluoka Branch  Nagora Branch  Senior Director  INAGAKI Takayuki  Representative in Asia  Senior Director  INAGAKI Takayuki  Representative in China  Executive Officer  MATSUZAKI Hinshi  Representative in China  Executive Officer  MATSUZAKI Takayuki  (Mitsui Chemicals Division  Senior Director  INAGAKI Takayuki  (Mitsui Chemicals Britishon  Senior Director  (Concurrent) INAGAKI Takayuki  (Mitsui Chemicals Division  Senior Director  (Concurrent) INAGAKI Takayuki  (Mitsui Chemicals Division  Senior Director  (Deputy) Senior Director  (Deputy) TAKEMUR  (Deputy) TAKEMUR  (Deputy) TAKEMUR  Corporate Sustainability Division  Executive Officer  MIGITA Ki  (Mitsui Chemicals China)  Senior Director  (Deputy) SKATA Akinori  (Deputy) Sakora  (Deputy) Sub-HIRO  (Deputy)				_		Purchasing Division			TAKABE Hirohito
Phenois Division (Deputy) NAKAZAWA Osamu PTA & PET Division (Deputy) NAKAZAWA Osamu PTA & PET Division (Deputy) SAKATA Akinori Industrial Chemicals Division (Deputy) SAKATA Akinori VOSHIDA Manabu (Deputy) Horizon (Deputy) SAKATA Akinori VOSHIDA Manabu (Deputy) TASILINI Digital Transformation Division Senior Director (Deputy) SUBHIRO Shigeki (Deputy) TASHIRO Shigeki (Deputy) TASHIRO Shigeki (Deputy) TASHIRO Shigeki (Deputy) MURAMATSU Hitoshi Green Sustainable Chemicals Division Senior Director TSUBOHARA Kenta (Deputy) TASHIRO Shigeki (Deputy) SATOH Hi (Deputy) TASHIRO Shigeki	Basic & Green Materials Business Sector	Managing Executive		YOSHIZUMI Fumio		Logistics Division			YORITA Kaoru
PTA & PET Division		Officer						(Deputy)	KAWABE Tadashi
PTA & PET Division	Phenols Division					Information System Division			MURAMATSU Koichire
Copulty   SAKATA Akinori   YOSHIDA Manabu   Copulty   Finance & Accounting Division   Copulty			(Deputy)					(Deputy)	TAGUCHI Jiro
Industrial Chemicals Division (Deputy) TOSHIDA Manabu (Deputy) HODO Tsuyoshi (Deputy) HODO Tsuyoshi (Deputy) MAGANO Shinichi (Deputy) MAGANO Shini	PTA & PET Division		(Danst)			Business Transformation Division		(Dans.t.)	ISHII Toshimitsu
Sustainable Feedstocks Division Sustainable Feedstocks Division Division Polyurethanes Divi	Industrial Chamicals Division		(Deputy)			Digital Transformation Planning 9.	Sonior Director	(Deputy)	ORIHARA Shinya URAKAWA Toshiya
Sustainable Feedstocks Division  Licensing Division  Polyurethanes Division  (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi (Prime Polymer)  Executive Officer  FUJIMOTO Kensuke Green Sustainable Chemicals Division  Planning & Coordination Division  Senior Director  TSUBOHARA Kenta (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  TASHIRO Shigeki (Deputy)  MURAMATSU Hitoshi (Deputy)  TASHIRO Shigeki (Deputy)  TAS	Thousand Chemicals Division		(Denuty)				Seriioi Directoi	(Denuty)	SUEHIRO Haruo
Licensing Division WATANABE Shizuo Polyurethanes Division (Deputy) TASHIRO Shigeki (Deputy) TASH	Sustainable Feedstocks Division		(Берису)	•	<u> </u>	Coordination Division		(Берису)	SOLITINO Hardo
Polyurethanes Division  (Deputy) MASHIRG Shigeki (Deputy) MURAMATSU Hitoshi (Deputy) SATOH HI						RC & Quality Assurance Division			MATSUI Shigekazu
(Deputy) MURAMATSU Hitoshi (Prime Polymer) Executive Officer FUJIMOTO Kensuke Green Sustainable Chemicals Division Planning & Coordination Division Senior Director TSUBOHARA Kenta (Deputy) ICHII Nobuyuki  New Business Incubation Center SAIMOTO Yoshihisa New Business Incubation Center SAIMOTO Yoshihisa Nagoya Branch Osaka Branch HIGASHI Masaaki Fukuoka Branch HIGASHI Masaaki Fukuoka Branch Senior Director INAGAKI Takayuki Representative in Asia Senior Director MATSUZAKI Hiroshi Representative in the Americas Executive Officer Antonios Grigoriou Representative in Europe Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China) Senior Director (Concurrent) INAGAKI Takayuki				HASHIGAMI Masahiko		,		(Deputy)	KOIDE Akihiro
(Prime Polymer) Executive Officer FUJIMOTO Kensuke Green Sustainable Chemicals Division Senior Director TSUBOHARA Kenta (Deputy) ICHII Nobuyuki  New Business Incubation Center SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa (Deputy) TSUBARA Tetsuya Osaka Branch Fukuoka Branch WADA Mitsuhiro  Representative in Asia Senior Director INAGAKI Takayuki Representative in China Executive Officer MATSUZAKI Hiroshi Representative in Europe Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China) Senior Director KASHIMORI Masashi (Deputy) SEKIGUCh			(Deputy)	TASHIRO Shigeki		•			
Green Sustainable Chemicals Division Planning & Coordination Division Senior Director TSUBOHARA Kenta ICHII Nobuyuki  SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa  Nagoya Branch Osaka Branch Pikuoka Branch Fukuoka Branch Fukuoka Branch Representative in Asia Representative in the Americas Executive Officer Senior Director INAGAKI Takayuki Representative in the Americas Executive Officer MATSUZAKI Hiroshi Representative in Europe  (Mitsui Chemicals Asia Pacific) (Mitsui Chemicals China) Senior Director  TSUBOHARA Kenta ICHII Nobuyuki  Global Human Resources Division  Executive Officer KINOSHIT/  SAIMOTO Yoshihisa  Corporate Planning Division Senior Director ICHIMURA (Deputy) TSUNEKAW  (Deputy) TAKEMUR  Finance & Accounting Division Executive Officer YOSHIDA  Corporate Communications Division  Executive Officer MIGITA K (Deputy) SEKIGUCH  MIGITA K (Deputy) SEKIGUCH			(Deputy)	MURAMATSU Hitoshi		Corporate Administration & Legal	Senior Director		MAEDA Mitsutoshi
Planning & Coordination Division  Senior Director  TSUBOHARA Kenta (Deputy)  ICHII Nobuyuki  SAIMOTO Yoshihisa (Deputy)  INOUE Yoshihisa (Deputy)  INOUE Yoshihisa  Nagoya Branch Osaka Branch Fukuoka Branch Fukuoka Branch Representative in Asia Representative in China Representative in Europe  Senior Director  INAGAKI Takayuki Representative in Europe  Senior Director  KASHIMORI Masashi  Corporate Division  Executive Officer  KINOSHITA  Global Human Resources Division  Senior Director  ICHIMURA  (Deputy)  TSUNEKAW  Affiliates Coordination Division  Affiliates Coordination Division  Executive Officer  YOSHIDA  Corporate Communications Division  INOUE Jun  Corporate Communications Division  Executive Officer  MIGITA Ke  (Mitsui Chemicals China)  Senior Director  KASHIMORI Masashi	(Prime Polymer)	Executive Officer		FUJIMOTO Kensuke		Division		(Deputy)	SATOH Hironori
(Deputy) ICHII Nobuyuki    New Business Incubation Center   SAIMOTO Yoshihisa (Deputy) INOUE Yoshihisa Yoshihisa (Deputy) INOUE Yoshihisa Yoshihis				_	_	1	T		
SAIMOTO Yoshihisa   Corporate Planning Division   Senior Director   ICHIMURA	Planning & Coordination Division	Senior Director				Human Resources Division	Executive Officer		KINOSHITA Masayuk
New Business Incubation Center  (Deputy) INOUE Yoshihisa  (Deputy) INO			(Deputy)	ICHII Nobuyuki		Clobal Human Barra	<u> </u>		ONIO CIETE
Nagoya Branch	Now Pusings Tranhation Cont.	<u> </u>		CAIMOTO Valada	<u>L</u>	ыораі нитап Kesources Division	<u> </u>		ONO Shingo
Nagoya Branch Osaka Branch Fukuoka Branch Representative in Asia Representative in China Representative in the Americas Representative in Europe Senior Director HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific) Senior Director KASHIMORI Masashi  (Deputy) TSUNEKAW  Affiliates Coordination Division  MATSUMC  (Deputy) TSUNEKAW  Affiliates Coordination Division  Executive Officer  YOSHIDA  Corporate Communications Division  Executive Officer  MIGITA KASHIMORI Masashi  (Deputy) TSUNEKAW  MATSUMC  (Deputy) TSUNEKAW  MATSUMC  (Deputy) TSUNEKAW  (Deputy) TSUNEKAW  MATSUMC  (Deputy) TSUNEKAW  Affiliates Coordination Division  (Deputy) TSUNEKAW  MATSUMC  (Deputy) TAKEMUR  Finance & Accounting Division  Executive Officer  YOSHIDA  Corporate Communications Division  (Deputy) ABE Reiko  (Deputy) SEKIGUCH	INEW DUSINESS INCUDATION Center		(Deputy)			Corporate Planning Division	Senior Director		ICHIMURA Satoshi
Nagoya Branch Osaka Branch Osaka Branch Osaka Branch Fukuoka Branch  Representative in Asia Representative in China Representative in the Americas Representative in Europe Senior Director Senior Director HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific) Senior Director KASHIMORI Masashi  KUSAKA Tetsuya HIGASHI Masaaki WADA Mitsuhiro  Affiliates Coordination Division Finance & Accounting Division Executive Officer YOSHIDA  Corporate Communications Division  Executive Officer MIGITA K (Deputy) ABE Reiko  Corporate Sustainability Division Executive Officer MIGITA K (Deputy) SEKIGUCH		<u> </u>	(Deputy)	TIACOF LOSHIIIISO		Corporate Figuring Division	John Director	(Denuty)	TSUNEKAWA Bunkich
Osaka Branch Fukuoka Branch  Representative in Asia Representative in China Representative in the Americas Representative in Europe Senior Director Representative in Europe  MATSUZAKI Hiroshi Representative in Europe Senior Director  (Mitsui Chemicals Asia Pacific)  Senior Director  (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China)  Affiliates Coordination Division  Executive Officer YOSHIDA  Finance & Accounting Division  Executive Officer YOSHIDA  Corporate Communications Division  INOUE Jur  Corporate Communications Division  Executive Officer YOSHIDA  Corporate Communications Division  INOUE Jur  Corporate Sustainability Division  Executive Officer MIGITA Ke  (Deputy) SEKIGUCH	Nagoya Branch			KUSAKA Tetsuva	<u> </u>	I	I	(= cpacy)	Survival
Fukuoka Branch  Representative in Asia Representative in China Representative in the Americas Representative in Europe  Senior Director  HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific)  Senior Director  (Deputy)  TAKEMUR  Finance & Accounting Division  Executive Officer  MATSUZAKI Hiroshi  Corporate Communications Division  (Deputy)  TAKEMUR  Finance & Accounting Division  Executive Officer  YOSHIDA  Corporate Communications Division  (Deputy)  ABE Reiko  (Deputy)  TAKEMUR  Finance & Accounting Division  Executive Officer  YOSHIDA  Corporate Communications Division  (Deputy)  ABE Reiko  (Deputy)  SEKIGUCH				•		Affiliates Coordination Division			MATSUMOTO Norio
Representative in Asia Senior Director INAGAKI Takayuki Representative in China Executive Officer MATSUZAKI Hiroshi Representative in the Americas Executive Officer Antonios Grigoriou Representative in Europe Senior Director HIRAIWA Takeshi   (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China) Senior Director KASHIMORI Masashi								(Deputy)	TAKEMURA Yasuo
Representative in China		·				·			
Representative in the Americas Executive Officer Antonios Grigoriou Representative in Europe Senior Director HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific) Senior Director (Concurrent) INAGAKI Takayuki (Mitsui Chemicals China) Senior Director KASHIMORI Masashi	Representative in Asia	Senior Director		INAGAKI Takayuki		Finance & Accounting Division	Executive Officer		YOSHIDA Osamu
Representative in Europe  Senior Director  HIRAIWA Takeshi  (Mitsui Chemicals Asia Pacific)  Senior Director  (Concurrent) INAGAKI Takayuki  (Mitsui Chemicals China)  Senior Director  KASHIMORI Masashi  Corporate Sustainability Division  Executive Officer  MIGITA Kanguki  (Deputy) ABE Reikon  (Mitsui Chemicals Asia Pacific)  (Mitsui Chemicals China)  Senior Director  KASHIMORI Masashi	Representative in China			MATSUZAKI Hiroshi					
(Mitsui Chemicals Asia Pacific)Senior Director(Concurrent) INAGAKI TakayukiCorporate Sustainability DivisionExecutive OfficerMIGITA Ke(Mitsui Chemicals China)Senior DirectorKASHIMORI MasashiCorporate Sustainability DivisionExecutive Officer(Deputy)SEKIGUCH						Corporate Communications Division			INOUE Junichi
(Mitsui Chemicals China) Senior Director KASHIMORI Masashi (Deputy) SEKIGUCH	Representative in Europe	Senior Director		HIRAIWA Takeshi				(Deputy)	ABE Reiko
(Mitsui Chemicals China) Senior Director KASHIMORI Masashi (Deputy) SEKIGUCH	(Miteui Chautal A 1 5 16 )	Caria Bi	//	TNIACALCT	_	Comparate Contact 199 Division	Everyt - Off		MICITAL
	,		(Concurrent)			Corporate Sustainability Division	Executive Officer	(Damid )	MIGITA Ken
(Pilical Chemicals America)   Executive Officer (Concurrent) Antonios Grigoriou	,		(Concurrent)		L		<u> </u>	(Deputy)	SEKIGUCHI Michiru
(Mitsui Chemicals Europe) Senior Director (Concurrent) HIRAIWA Takeshi Internal Control Division Senior Director OHGIZAW	,					Internal Control Division	Senior Director		OHGIZAWA Masaak