### Announcement of Personnel Changes

# (Date of appointment: April 1, 2023)

| Name                | New Position   | Current Position   |
|---------------------|--|--|
| YOSHINO Tadashi     | Senior Managing Executive Officer<br>CTO<br>Responsibilities:<br>RC & Quality Assurance Division, Fabricated<br>Products Business Coordination Division,<br>Responsible Care Committee, R&D Center,<br>Production & Technology Center,<br>Basic & Green Materials Business Sector, Green<br>Sustainable Chemicals Division | Senior Managing Executive Officer<br>CTO<br>Responsibilities:<br>RC & Quality Assurance Division, Fabricated Products<br>Business Coordination Division,<br>Responsible Care Committee, R&D Center,<br>Production & Technology Center,<br>Basic & Green Materials Business Sector  |
| ANDOU Yoshinori     | Senior Managing Executive Officer<br>CHRO<br>Responsibilities:<br>Human Resources Division,<br>Global Human Resources Division,<br>Affiliates Coordination Division,<br>Mitsui Chemicals Asia Pacific, Ltd.,<br>Mitsui Chemicals (China) Co., Ltd.,<br>Mitsui Chemicals America, Inc.,<br>Mitsui Chemicals Europe GmbH     | Senior Managing Executive Officer<br>CHRO<br>Responsibilities:<br>Human Resources Division,<br>Global Human Resources Division,<br>Affiliates Coordination Division,<br>Corporate Communications Division,<br>Mitsui Chemicals Asia Pacific, Ltd.,<br>Mitsui Chemicals (China) Co., Ltd.,<br>Mitsui Chemicals America, Inc.,<br>Mitsui Chemicals Europe GmbH |
| NAKAJIMA Hajime     | Senior Managing Executive Officer<br>CFO<br>Responsibilities:<br>Finance & Accounting Division,<br>Corporate Administration & Legal Division,<br>Corporate Communications Division,<br>Risk Compliance Committee   | Senior Managing Executive Officer<br>CFO<br>Responsibilities:<br>Finance & Accounting Division,<br>Corporate Administration & Legal Division,<br>Risk Compliance Committee   |
| KINOSHITA Masayuki  | President,<br>Honshu Chemical Industry Co., Ltd.   | Executive Officer<br>General Manager,<br>Human Resources Division  |
| SUEMATSU Kenji      | President,<br>Mitsui Chemicals Operation Services Co., Ltd.  | Executive Officer<br>General Manager,<br>Iwakuni-Ohtake Works  |
| HAYASHIDA Hiromi    | Executive Officer<br>Business Sector Vice President,<br>Life & Healthcare Solutions Business Sector  | Executive Officer<br>Business Sector Vice President,<br>Life & Healthcare Solutions Business Sector<br>General Manager,<br>Oral Care Business Division,<br>Life & Healthcare Solutions Business Sector   |
| FUNAKOSHI Hiromitsu | Executive Officer<br>Business Sector Vice President,<br>Life & Healthcare Solutions Business Sector  | Executive Officer<br>Business Sector Vice President,<br>Life & Healthcare Solutions Business Sector<br>General Manager,<br>Planning & Coordination Division,<br>Life & Healthcare Solutions Business Sector  |
| MIGITA Ken          | Executive Officer<br>General Manager,<br>Human Resources Division  | Executive Officer<br>General Manager,<br>Corporate Sustainability Division   |
| URAKAWA Toshiya     | Executive Officer<br>Sector Vice President,<br>Digital Transformation Sector<br>General Manager,<br>Digital Transformation Planning & Coordination<br>Division,<br>Digital Transformation Sector   | Senior Director<br>General Manager,<br>Digital Transformation Planning & Coordination Division   |

| Name              | New Position   | Current Position  |
|-------------------|--|---|
| KOUZUMA Yasuhisa  | Executive Officer<br>General Manager,<br>Iwakuni-Ohtake Works  | Senior Director<br>General Manager,<br>Engineering Division,<br>Production & Technology Center                                  |
| ICHIMURA Satoshi  | Executive Officer<br>General Manager,<br>Corporate Planning Division   | Senior Director<br>General Manager,<br>Corporate Planning Division  |
| SAKAMOTO Akihiro  | Executive Officer<br>Assistant CTO<br>Responsibility:<br>Green Sustainable Chemicals Division  | Senior Director<br>General Manager,<br>Process Technology Laboratory,<br>R&D Center   |
| MORI Minehiro     | Senior Director<br>General Manager,<br>Composite Materials Business Development<br>Division,<br>Mobility Solutions Business Sector<br>General Manager,<br>Mobility Solutions Development Division,<br>Mobility Solutions Business Sector | Senior Director<br>General Manager,<br>Composite Materials Business Development Division,<br>Mobility Solutions Business Sector |
| HIRAIWA Takeshi   | Senior Director<br>General Manager,<br>Planning & Coordination Division,<br>ICT Solutions Business Sector  | Senior Director<br>Representative in Europe<br>President,<br>Mitsui Chemicals Europe GmbH                                       |
| MOROZUMI Naoki    | Senior Director<br>Business Sector Vice President,<br>Mobility Solutions Business Sector<br>General Manager,<br>Planning & Coordination Division,<br>Mobility Solutions Business Sector  | Senior Director<br>General Manager,<br>Planning & Coordination Division,<br>Mobility Solutions Business Sector                  |
| ITO Motoi         | Senior Director<br>General Manager,<br>Oral Care Business Division,<br>Life & Healthcare Solutions Business Sector   | Senior Director<br>General Manager,<br>Vision Care Materials Division,<br>Life & Healthcare Solutions Business Sector           |
| OKUYAMA Takeo     | Senior Director<br>Representative in Europe<br>President,<br>Mitsui Chemicals Europe GmbH  | General Manager,<br>Semiconductor & Optical Materials Division,<br>ICT Solutions Business Sector                                |
| GOTO Yukiharu     | Senior Director<br>General Manager,<br>Phenols Division,<br>Basic & Green Materials Business Sector  | General Manager,<br>Phenols Division,<br>Basic & Green Materials Business Sector  |
| YOSHIDA Manabu    | Senior Director<br>General Manager,<br>Industrial Chemicals Division,<br>Basic & Green Materials Business Sector   | General Manager,<br>Industrial Chemicals Division,<br>Basic & Green Materials Business Sector                                   |
| SAIMOTO Yoshihisa | Senior Director<br>General Manager,<br>New Business Incubation Center  | General Manager,<br>New Business Incubation Center  |
| SEKIGUCHI Michiru | Senior Director<br>General Manager,<br>Corporate Sustainability Division   | Deputy General Manager,<br>Corporate Sustainability Division  |

(Date of appointment: March 31, 2023)

| Name             | New Position   | Current Position   |
|------------------|--|--|
| OZAWA Satoshi    | Executive Officer<br>President,<br>Mitsui Chemicals Crop & Life Solutions, Inc.    | Executive Officer<br>President,<br>Mitsui Chemicals Agro, Inc.   |
| KAKIMOTO Takeshi | Senior Director<br>Vice President,<br>Mitsui Chemicals Crop & Life Solutions, Inc. | Senior Director<br>Vice President,<br>Mitsui Chemicals Agro, Inc.<br>Vice President,<br>MMAG Co., Ltd. |

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| (Date of appointment. April | 1, 2020)   |  |
|-----------------------------|--|--|
| Name                        | New Position   | Current Position   |
| TSUNEKAWA Bunkichi          | General Manager,<br>Vision Care Materials Division,<br>Life & Healthcare Solutions Business Sector   | Deputy General Manager,<br>Corporate Planning Division<br>Director,<br>Corporate Development Department,<br>Corporate Planning Division  |
| TSUCHIYA Takeaki            | General Manager,<br>Planning & Coordination Division,<br>Life & Healthcare Solutions Business Sector | Deputy General Manager,<br>Planning & Coordination Division,<br>Life & Healthcare Solutions Business Sector  |
| YOKOTA Shigeki              | General Manager,<br>Elastomers Division,<br>Mobility Solutions Business Sector                       | Deputy General Manager,<br>Elastomers Division,<br>Mobility Solutions Business Sector  |
| MIYATA Fumiya               | General Manager,<br>Semiconductor & Optical Materials Division,<br>ICT Solutions Business Sector     | General Manager,<br>ICT Materials Business Division,<br>ICT Solutions Business Sector<br>Director,<br>Battery Materials Department,<br>ICT Materials Business Division,<br>ICT Solutions Business Sector |
| KODAMA Youichi              | General Manager,<br>ICT Materials Business Division,<br>ICT Solutions Business Sector                | Planning & Coordination Division,<br>ICT Solutions Business Sector   |
| OKADA Satoru                | ICT Solutions Business Sector  | General Manager,<br>Planning & Coordination Division,<br>ICT Solutions Business Sector   |
| MARUYAMA Daisuke            | General Manager,<br>Green Sustainable Chemicals Division   | Deputy General Manager,<br>Green Sustainable Chemicals Division,<br>Basic & Green Materials Business Sector  |
| SAKABA Jun                  | General Manager,<br>Osaka Branch   | Business Sector Vice President,<br>Mobility Solutions Business Sector  |
| MATSUNAGA Shinya            | General Manager,<br>Polymers & Composite Materials Laboratory,<br>R&D Center                         | General Manager,<br>Elastomers Division,<br>Mobility Solutions Business Sector   |
| HASADA Yasuhiro             | General Manager,<br>Process Technology Laboratory,<br>R&D Center                                     | Director,<br>Polymer Process Department,<br>Process Technology Laboratory,<br>R&D Center   |
| MORI Ryoji                  | R&D Planning & Coordination Division,<br>R&D Center  | General Manager,<br>Mobility Solutions Development Division,<br>Mobility Solutions Business Sector   |
| YAMAGUCHI Masayoshi         | R&D Center   | General Manager,<br>Intellectual Property Division   |
| OTA Seiji                   | R&D Center   | General Manager,<br>Polymers & Composite Materials Laboratory,<br>R&D Center   |
| SHIBATA Masaaki             | General Manager,<br>Intellectual Property Division   | President,<br>PT Mitsui Chemicals Polyurethanes Indonesia  |
| HINO Keita                  | General Manager,<br>Engineering Division,<br>Production & Technology Center                          | Director,<br>Technical Department,<br>Osaka Works  |
| YOSHIOKA Shogo              | Production & Technology Center   | General Manager,<br>Green Sustainable Chemicals Division,<br>Basic & Green Materials Business Sector   |
| TAKIZAWA Hiroyuki           | Deputy General Manager,<br>PP Composites Division,<br>Mobility Solutions Business Sector             | Advanced Composites, Inc.  |
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| Name              | New Position   | Current Position   |
|-------------------|--|--|
| TAKENAKA Masafumi | Deputy General Manager,<br>Finance & Accounting Division<br>Director,<br>Accounting Department,<br>Finance & Accounting Division | Director,<br>Accounting Department,<br>Finance & Accounting Division |
| HIGASHI Masaaki   | Counselor  | General Manager,<br>Osaka Branch                                     |

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|--------------------|--|---|
| KOIZUMI Hiroshi    | Nonwovens Division,<br>Life & Healthcare Solutions Business Sector | President,<br>Advanced Composites Mexicana S.A. de C.V.   |
| OGAWA Takanori     | President,<br>Toyo Beauty Supply Corporation                       | Managing Director,<br>Mitsui Fine Chemicals, Inc.   |
| SUGIMOTO Yoshio    | President,<br>Advanced Composites Mexicana S.A. de C.V.            | PP Composites Division,<br>Mobility Solutions Business Sector   |
| MIZUKAWA Shuichi   | President,<br>Grand Siam Composites Co., Ltd.                      | Director,<br>Milastomer Department,<br>Performance Compound Division,<br>Mobility Solutions Business Sector |
| KIMURA Ryo         | President,<br>Mitsui Advanced Composites (Zhongshan) Co., Ltd.     | Mobility Solutions Development Division,<br>Mobility Solutions Business Sector                              |
| ASAMI Kazunori     | PP Composites Division,<br>Mobility Solutions Business Sector      | President,<br>Grand Siam Composites Co., Ltd.   |
| KODAMA Kazuyuki    | PP Composites Division,<br>Mobility Solutions Business Sector      | President,<br>Mitsui Advanced Composites (Zhongshan) Co., Ltd.  |
| DOI Masashi        | President,<br>Mitsui Chemicals Polyurethanes Malaysia Sdn. Bhd.    | Vice President,<br>Mitsui Chemicals Polyurethanes Malaysia Sdn. Bhd.  |
| OZAWA Takuya       | President,<br>PT Mitsui Chemicals Polyurethanes Indonesia          | Director,<br>FOAM Department,<br>Polyurethanes Division,<br>Basic & Green Materials Business Sector         |
| MATSUMOTO Shinsuke | Polyurethanes Division,<br>Basic & Green Materials Business Sector | President,<br>Mitsui Chemicals Polyurethanes Malaysia Sdn. Bhd.   |
| YOKOYAMA Hiroshi   | President,<br>MC Business Support, Ltd.                            | Vide President,<br>MC Business Support, Ltd.  |
| DOKI Hirotoshi     | Retirement   | President,<br>Toyo Beauty Supply Corporation  |
| FUKUYAMA Yuji      | Retirement   | President,<br>Honshu Chemical Industry Co., Ltd.  |
| TAKAGI Takehiko    | Retirement   | President,<br>Mitsui Chemicals Operation Services Co., Ltd.   |
| MATSUNAGA Akihiko  | Retirement   | President,<br>MC Business Support, Ltd.   |